Bar Ilan University

1. Information:

The evaluator used the following documents:

- a. The evaluation committee's report of August 2012
- b. Implementation report submitted by the institution on 30 November, 2014
- c. Other documents (if there are any): Documents listing the BA and MA/PhD Study Programs for 2014-2015 submitted by Bar Ilan University along with their implementation report
- 2. Did the institution implement the evaluation committee's recommendations?

Recommendations	Was the recommendation implemented? Yes/No/Partially	Is the implementation of this recommendation is crucial for the study program to continue? Yes/no	Is there a need for further follow up before the next round of evaluation? Yes/no/partially	Notes
Add 3 tenure faculty in anthropology, quantitative research methods (with a specialty in stratification, life course studies or organizational studies) and in Arab society or another area as determined by the DSA (within 3 years)	Partially. The DSA has added faculty members in anthropology and social psychology. They have also added two Teaching Fellows who are involved in quantitative research. The DSA will also continue to advertise for an anthropologist	Yes	No	The DSA appears to have made good progress in implementing this recommendation and is continuing to do so
Lighten the teaching load required of faculty to permit more time for research (should be implemented within 2 years)	Partially. The DSA reports that most faculty members teach one course less than the required 4 courses per semester as partial	Yes	No	The teaching load is determined by university policy

	compensation			
	for mentoring of			
	MA and PhD			
	students			
Reduce minimum student	Partially. The DSA	No	Partially. It	
enrollments in undergraduate (now	has reported a		would be good	
at least 17) and MA (now at least 10)	decline in the		to know what	
courses.	number of		policies have	
	students and		been adopted re	
	hence the		the minimum	
	number in each		required class	
	course. They		sizes	
	have also divided		31203	
	large			
	_			
	introductory			
	classes (140			
	students) into 2			
	sections			
The DSA should review the minimum	Yes. The DSA	Yes	No	
criteria for admission to the BA and	reports that it			
MA programs; the DSA—not the	has not altered			
university—should set criteria for	its high entry			
enrollment to its programs	requirements for			
	the MA, and that			
	they have			
	adjusted			
	admission			
	requirements for			
	major and minor			
	students such as			
	that they are			
	now equivalent			
	for all			
The DSA should consider replacing	Yes. The DSA	No	No	The DSA is
the minor program with a double-	reports that it	140	140	planning to
major program	has established 5			establish dual
παίοι διοβιαιιι	dual major			major programs
	programs with 5			with other
	different			
				departments as
	departments			well, such as
	(Criminology,			Classic Studies
	Political Studies,			
	Education,			
	Hebrew and			
	Communication)			

Broaden the graduate program to	Partially. The list	Yes	No	
enlarge specialty options available to	of MA courses	163	NO	
MA students				
IVIA Students	provided by the DSA indicates			
	that a variety of			
	specialty options			
	are being offered			
	in 2014-15			
The DSA should rethink its	Partially. The DSA	Yes	No	The
involvement in the organizational	reports that it is			success/nature of
consulting MA program	"constantly			this program can
	reevaluating"			be assessed at the
	this MA program			next round of
	and that they			evaluation
	intend to			
	continue it			
The University administration should	Yes. The DSA has	Yes	No	
institute better communication lines	appointed a new			
with the DSA	department			
	administrator			
	and replaced			
	some other			
	administrative			
	personnel. The			
	new Rector,			
	Deputy Director			
	and Dean appear			
	committed to			
	more a more			
	open style of			
	communication			
The DSA and administration should	Partially. The DSA	Yes	No	
address the dissatisfaction with the	report does not			
promotion procedures	indicate what, if			
promotion procedures	anything, has			
	been done. The			
	DSA does say			
	that it will			
	evaluate the 2			
	new Teaching			
	Fellows in			
	quantitative			
	· ·			
	sociology for			
	promotion to			
	Lecturer once			

	they have published more.			
The University should assess (and hopefully improve) the quality of library facilities)	No. The Vice Rector says that "the University is fully aware of the situation, and will make an effort to improve it in the future"	Yes	Yes	Addressing this concern (and the next 3 concerns below) has been hampered by the University's difficult budgetary situation
The University should expand its access to e-journals	No	Yes	Yes	
The University should cover the cost of inter-library loan by faculty and students (should be done within 1 year)	No	Yes	Yes	
The University should become an institutional member of the Ma'agar Ha'nitunim, so as to provide faculty and students with access to data sets on Israeli topics (should be done within 1 year)	No	Yes	Yes	

3. Conclusions regarding the implementation of the recommendations. Please include operative recommendations for the continuation of the follow up to be implemented by the institution's administration, department, CHE, PBC, etc.

The Department has begun to implement a number of recommendations made by the evaluation committee, especially: the appointment of an anthropologist (Dr. Ori Schwartz) and two teaching fellows with quantitative skills (who will be considered for promotion once they publish more articles); reducing minimum required course enrollments; reviewing admissions criteria; establishing dual-major programs with other departments; offering a wide range of electives for MA students; assessing its MA program in organizational consulting; and improving communication between the DSA and University administration. Less progress has been made on implementing other recommendations, such as those related to improving library resources and reducing teaching loads. Implementing the latter recommendations is up to the University, however, rather than the DSA.

General observations:

This part should include your review on the effect of the process on the quality of the evaluated field in the higher education system Israel.

My observations address issues that are common to several, if not all, departments that were evaluated.

- The evaluation process stimulated each of the 8 Departments of Sociology and Anthropology to assess their strengths and weaknesses. The departments benefited from both from having to conduct a self-study and to respond to the evaluation committee's recommendations.
- The departments have generally made good progress in implementing the evaluation committee's recommendations. In a number of cases, though, the department has been hampered in addressing the recommendations due to budgetary constraints imposed by the University. For example, some departments have not been permitted them to hire needed faculty and thus to implement curricular changes (such as strengthening their statistical offerings or developing additional MA concentrations).
- There does not seem to have been any attempt to develop a cross-university consortium that would facilitate graduate study in anthropology. Several departments have been able to enhance their anthropological offerings, however.
- Inadequate library resources remain a problem for several departments.
- The expansion of applied programs at the graduate level remains a concern.

 Departments should continue to monitor these programs (especially those in applied organizational studies) so as to balance academic goals with the desires for greater enrollments.